ANEURIN BEVAN HEALTH BOARD

EBBW VALE
PRIMARY CARE RESOURCE CENTRE

Initial Proposal Document
CONTENTS

Executive Summary 3
Strategic Context 4
Key Investment Objectives 6
Prioritisation 6
Case for Change 7
Description of Current Position 7
Description of Proposed Needs 10
Proposed Schedule of Accommodation 11
Proposed Location 11
General Practitioners Exit Strategy 12
Non General Medical Service Provision 12
Procurement Route 12
Temporary Accommodation 12
Financial Implications 12
Timetable 13
Management Arrangements 13
# Executive Summary

This document outlines the proposal to redesign the primary care service provision and practice arrangements in Blaenau Gwent. The previously approved Blaenau Gwent Primary Care Estates Strategy outlines a new model of service delivery in the form of hubs and spokes within four network areas. The Ebbw Vale proposal is a core component of the Primary Care Estates Strategy as it provides one of the four ‘hubs’ proposed in the strategy. This will ensure that healthcare services are provided from high quality, fit for purpose premises, meeting the health needs of the local population.

The following organisations will be involved in the development of the proposal:

1. Aneurin Bevan Health Board.
2. Pen y Cae Surgery.
3. Aparajita Surgery (branch at Ebbw Vale).

This proposal will provide an opportunity to relocate and hence co-locate the two General Practitioners practices, working from the same premises. Negotiations with existing General Practitioners are ongoing and agreement has been reached following several years of negotiation.

Ysbyty Aneurin Bevan is opening in 2010 and will provide a focus for services that are configured around the needs of individual patients based in their local communities. **Close working between primary and community services will be a fundamental component of this development and failure to deliver will threaten the implementation of Setting the Direction strategy.**

This proposed development is at the heart of new service delivery. It will include community services currently provided by Aneurin Bevan Health Board and other independent primary care contractors such as a Pharmacist and Dental contractor making the delivery of seamless community based services possible and without which service delivery will be severely comprised. This will be the full range of primary care services that are fit for the 21st century and will encompass core primary care with a range of enhanced services planned according to the needs of the population.

The proposal will:

- Address the current need for increased space to allow existing services to be provided appropriately and with due regard to privacy, dignity and confidentiality.
• Provide a modern well-designed physical environment for service delivery, with flexible space to enable service development and innovation and offer a wider range of clinical services.
• Enable two General Practitioner practices and community services to work closely together to share best practice for approximately 7,000 patients, supporting the development of multi professional working.
• Assist in the succession planning for General Practitioners in the area as new recruits will be attracted to provide services from modern up-to-date facilities.
• Facilitate recruitment and retention of high quality medical and other clinical staff without the obstacle of property ownership as an entry barrier for practitioners.
• Supports and complements the new hospital Ysbyty Aneurin Bevan which opens in 2010.

Aneurin Bevan Health Board and other primary care providers such as Pharmacist and Dentist will be incorporated in the final service specification.

Aneurin Bevan Health Board will soon be in a position to progress this priority scheme via the Third Party Developer route for the provision of new Primary Care Resource Centre (PCRC) based in Ebbw Vale.

Levels of revenue investment are not known at this time. An estimate based on indicative area is shown in Section 8 below.

Effective communications will be a key element of the proposal to redesign primary care service provision and practice arrangements in Blaenau Gwent. A detailed communications plan will be developed to raise awareness of, and promote the advantages and benefits of the Primary Care Resource Centre.

2 Strategic Context

These proposals are consistent with the Primary Care Estates Strategy agreed by the Board in 2005 and updated in 2008. They make substantial steps towards procuring new premises in Ebbw Vale which would be one of the four “hubs” proposed in the strategy.

The development of a Primary Care Resource Centre is essential for Primary and Community Care to deliver a significantly enhanced role envisaged within Setting the Direction. This will enable the development of services centred on the needs of patients in the Locality.
The proposal is consistent with emerging national policy direction arising from the **Wanless** report ensuring sustainability, efficiency and effectiveness. It will offer the opportunity for greater integration of planning and service provision between the NHS and local government, and links with the implementation of the **Health Social Care and Well-being Strategy** for Blaenau Gwent - “Healthier Future 2” - developed by the Local Health Board and Blaenau Gwent County Borough Council, working with partner organisations. This provides the framework for service delivery to meet the needs of individuals and communities within the County Borough. Primary care has a central role to play in meeting the objectives and priorities in the Healthier Future Strategy.

This proposal follows guidance and recommendations set out in “**Designed for Improvement**”, and is particularly relevant to the development of the integrated healthcare service within primary care premises as it will offer improved facilities from which to provide improved and expanded healthcare services.

The proposal also links in with the **Future of Primary Care** document which outlines the Welsh Assembly Government’s commitment to investing in primary care estates with the development of Primary Care Resource Centres.

Reconfiguration of NHS organisations in Wales has enabled Aneurin Bevan Health Board to have a Directorate of Primary, Community and Mental Health one of whose responsibilities will be to ‘assure equity of access and provision of primary care to all residents’. An additional strand will be the development of integrated services using care pathway methodology to support a shift of emphasis from hospital based care to community based care. There are two important components to this:

- Closer working between hospital, community and primary care based staff.
- The ability to shift resources within the system to support remodelled care.

Development of enhanced primary care facilities as proposed in this document will be a pre-requisite to the success of the overall **Setting the Direction** strategy. The rebalancing of care provision between various localities within the new health system will support delivery of care closer to the patient. To do this effectively all resources must be deployed where they are most needed – this includes clinical and support staff operating from premises that meet the service and patient needs. Patients will be able to access services locally both in the Primary Care Resource Centre and in Ysbyty Aneurin Bevan. Staff will be deployed in primary care and
also in the community; in the Primary Care Resource Centres and Ysbyty Aneurin Bevan according to considerations of critical mass, access to clinical support and diagnostic facilities. Social care is an essential component of the service infrastructure for Primary Care Resource Centres and will provide the necessary linkage for patient access whilst continuing to deliver services in patients’ own homes.

3.0 Key Investment Objectives

This section sets out the key investment objectives for this scheme as follows:

- Consistent with the long established Primary Care Estates Strategy agreed by the Board in 2005 and revised in 2008.
- Improved clinical services to a significantly deprived and historically under invested-in community.
- Building that is Disability Discrimination Act compliant offering improved access and facilities for patients and staff with disabilities.
- Integrated multi-professional working partnerships: As part of the trajectory towards Setting the Direction, Aneurin Bevan Health Board is basing service provision around primary care resource centres in the Locality, providing a base for the development of a comprehensive range of services in a local setting.
- Recruitment and retention of professional staff.
- Providing a resource for education and training of all clinical staff including General Practitioner Registrars to promote succession planning for the Locality.
- Providing a long term value for money premises that will meet the current and future health needs of the local population.
- Design excellence – To provide high quality of buildings that use state of the art design and construction techniques for the benefit of improve patient experience.
- Healthy Buildings, Healthy Patients – To maximise the health benefits of a healing environment.

4.0 Prioritisation

In implementing the Estates Strategy, Aneurin Bevan Health Board has evaluated this proposal as one of the highest priorities. Furthermore, this prioritisation is supported by the Aneurin Bevan Health Board Estates Forum which evaluated this proposal as “mission critical” to the achievement of the Clinical Futures programme, and is included in the top eight schemes for Aneurin Bevan Health Board.
Ysbyty Aneurin Bevan is opening in October 2010 will be enhanced in its delivery by the support of the new Primary Care Resource Centres ensuring that services are delivered in the appropriate setting.

The reasons for this prioritisation are that the scheme:

- Supports hospital reconfiguration – Ysbyty Aneurin Bevan and its operation is predicated on effective primary and community services delivered in localities. Ebbw Vale Primary Care Resource Centre is fundamental to this process and this had been included in the Full Business Case for Ysbyty Aneurin Bevan.
- Reflects the estates investment priorities of Aneurin Bevan Health Board in line with the Estates Strategy.
- Is assessed as “Mission critical” to Clinical Futures and supports the modernisation plans for reconfiguration of health and social care in the Locality.
- The current building is not fit for purpose, is over utilised therefore has capacity issues and poses a health and safety risk. There is also a security issue as there have been a number of instances of burglary and damage to the building.
- Approximately 8000 patients will access the services at the new site, which will be suitably located to enhance access to services for the population served.
- Provides an opportunity to co-locate and achieve rational economy of health services.
- Improved facilities for succession planning.
- Enable service development within the practices.

5.0 Case for Change

This section sets out the constraints inherent in the current estate provision which prevent opportunities that have already been identified being realised. It identifies the issues pertaining to each of the practices in relation to premises.

5.1 Description of the Current Position

General Medical Services for a population of approximately 13000 are currently being provided by three well established General Practitioner Practices based within Ebbw Vale, two of which are based within the Ebbw Vale Health Centre, this includes a branch of Aparajita Surgery. There is a combined total of WTE General Practitioners of 6.2.

The Ebbw Vale Health Centre currently owned by Aneurin Bevan Health Board, constructed in 1972, has a GIA of 860m². The building houses two General Practitioner surgeries, Community Service Clinics and staff, Community Dental Services and an
independent Community Pharmacist. The Health Centre is located on the outskirts of the Town Centre, adjacent to the Civic Centre and has a small dedicated car park for users of the Health Centre.

**Pen y Cae Surgery**

Pen y Cae Surgery was taken over by Dr S Donovan in 2005 following the retirement of Dr Singla. The practice at that time had a list size of 1667 which has increased to 3969 due to the development of the practice by Dr Donovan. The practice is not actively encouraging patients to register at the moment due to space constraints. Their practice boundary is expansive and extends from the north to the south of Blaenau Gwent.

Dr Donovan is the only General Practitioner Partner, with two Salaried General Practitioners and a Clinical Fellow. There are two Practice Nurses, one Health Care Assistant and three Reception Staff.

The practice provides comprehensive General Practitioner services from five consulting rooms, two used by the General Practitioners, the others are utilised by the Practice Nurse and Health Care Assistant. The Reception staff work within a very small office which is not Disability Discrimination Act compliant and their patients use a shared waiting area. The Practice Managers office is also used as a meeting/education room.

Dr Donovan would like to continue developing the practice by offering patients further enhanced services such as extended minor surgery, substance misuse, contraceptive services, although this is not possible at the moment due to space constraints. They would also like to achieve training practice status and have had discussions with the Deanery, but again this is not possible due to room capacity. The provision of minor surgery within the practice is also restricted at the moment as they utilise a shared room which has time constraints placed upon it.

Dr Donovan is working towards achieving the Royal College of General Practitioners Quality Practice Award which is due to be completed by the end of 2010.

The practice has a Patient Participation Group in place which has been very much involved in the development of the practice and support the proposed development of the Primary Care Resource Centre.
Dr Datta & Partners (Branch of Aparajita Surgery (Brynmawr))

This practice is a branch surgery of Dr Datta and Partners and has a practice list size of 5016, with a third of the list size using the branch surgery in Ebbw Vale. They occupy 50m² within the Health Centre and the rooms are fully utilised and overcrowded.

The surgery occupies three consulting rooms, one reception area, one Practice Managers office and a shared waiting area. They have one General Practitioner working at this site, supported by a Practice Nurse and Reception staff. Community staff, such as District Nurses, Health Visitors and Counsellors, attend on an ad hoc basis.

The building is shared with Pen y Cae Surgery, Community Services, Pharmacist and Community Dental Services.

Glyn Ebwy Surgery

This surgery operates from a purposed built building, owned by the General Practitioner partners and located within the Town Centre. They have a practice list size of approximately 6789 with a branch dispensing surgery based in Waunlywd. One of the General Practitioners has already taken a 24 hour retirement.

The General Practitioner partners have confirmed they do not wish to be considered for relocation into the proposed Primary Care Resource Centre.

Community Services

The following services are currently provided with the Health Centre therefore provision for the services and staff will need to be considered:

- Eye Refraction.
- Audiology.
- Speech and Language Therapy.
- Community Dental Services.
- Orthoptics clinics.
- Child Health Clinics.
- Primary Care Counsellors.
- Gwent Specialist Substance Misuse Service.
- Diabetic Clinic/Diabetic Retinopathy.
- Sexual Health.
- Midwifery Clinics.
- Podiatry.
- Surestart.

The following teams are also based within the Health Centre:

- Health Visitors.
- District Nursing.
- Looked After Children Nurse.
- School Health Nursing Staff.

Constraints

- The building is over utilised, therefore has no capacity for development of services, and has security risks as there have been several instances of burglary and damage to the building.
- The building is not fit for purpose.
- One of the practices has had discussions with the Deanery in relation to achieving Training Practice Status but do not meet the premises requirements and there is no capacity within the building to do so.
- The estate configuration prevents opportunities to develop the wider range of services envisaged by the LHB Estates Strategy and Setting the Direction.
- There is a likelihood that a number of General Practitioners will retire in the coming years. The current configuration is not conducive to future recruitment. Aneurin Bevan Health Board plans for primary care to provide integrated services for the wider community and these proposals would be attractive to ensuring recruitment of General Practitioners. This Resource Centre will enable more joined up working between primary care and community clinics which will ensure more robust integrated care. This should attract younger General Practitioners to the area. These services can then be provided from purpose built premises with no requirement to make personal investment.

5.2 Description of Proposed Needs

To provide a modern, high quality and efficient building appropriate for the delivery of primary care services in the 21st Century including:

- Ensuring transition and continuity of patient care upon impending General Practitioner retirements, ensuring the long term sustainability of new service models.
- Provision of core General Medical Services from premises that are compliant with statutory legislation i.e. Disability Discrimination Act General Medical Services provision.
- Extended provision of Enhanced services.
- Development of a General Practitioner Training Practice.
- Support the delivery of care as part of the overall programme of care described in Setting the Direction.

To increase in the range of enhanced and extended healthcare services enabling the shift of traditional secondary care services into the primary care setting, including:

- Utilisation of shared treatment rooms and greater liaison with other health professionals.
- Additional space will allow for multi disciplinary working and the introduction of new clinics within the Locality.
- Contribute significantly to population health improvement by offering a range of health promotion and ill health prevention services.

To integrate other Healthcare Professionals within the Resource Centre to enable provision of wider community services, supporting the delivery of services as described in Setting the Direction. Ysbyty Aneurin Bevan is opening in October 2010 and it is recognised that to maximise the benefits of the hospital there will need to be a primary care infrastructure that provides the widest range of integrated services as locally as possible. Ebbw Vale will need a wider range of local services provided from within primary care than is currently available. This will ensure that demand is managed in such a way that services are provided in settings which are the most appropriate to the healthcare needs of each patient.

5.3 Proposed Schedule of Accommodation

The schedule related to General Medical Services conforms to WHC (2008) 55 and non General Medical Services provision has been identified on a separate schedule, see appendix 1.

5.4 Proposed Location/Site

Available land has been identified on the edge of the former steelworks site in Ebbw Vale where Ysbyty Aneurin Bevan is situated.

The site is centrally located near the town centre, has good access for the local population, it is planned for a new direct high level access to be built which would be adjacent to multi-storey car parking. There will also easy access to public transport links. The size of the site is sufficient to meet the needs of the proposed development and it is understood that there are no ownership obstacles to the acquisition of the land as it is currently in the ownership of Blaenau Gwent County Borough Council.
Welsh Health Estates are having discussions with the Local Authority with a view to securing this area for the Primary Care Resource Centre. There is some urgency in taking this proposal forward due to the ongoing development of the site.

5.5 General Practitioners Exit Strategy and Commitment to the Project

The exit strategy for both General Practitioner practices is now established. The General Practitioners within the Health Centre will be able to relocate without financial or operational difficulty as there are no premises ownership issues. All providers are aware of their future tenancy responsibilities.

5.6 Non-GMS Service Providers/Occupiers

Expressions of Interest have been received from the following non General Medical Services providers who are aware a financial resource will be required, subject to financial negotiations:

- Aneurin Bevan Health Board, Community Services.
- Blaenau Gwent County Borough Council, Social Services Department.
- Community Pharmacists.

6.0 Procurement Route

It is anticipated the Local Authority will construct the building, which will be leased to the occupiers as part of the overall development of the steelworks site. There is a Contractors Framework in place and the architects instructed for the site have specialist healthcare design experience.

The lease rental payments for which individual tenants will be responsible will be the lease rental payments for their element of the development.

7.0 Temporary Accommodation

Temporary accommodation will not be required.

8.0 Financial Implications

Unknown this stage but estimated to be as outlined below based on £200 per square metre.

Based on an estimated figure of 760m²:
**Recurrent**
Projected rent costs  £152,000.00  
Business rates  £  22,713.00  
Legal costs  £  5,000.00  
Monitoring surveying costs  £10,500.00  

**9.0 Timetable**

A realistic estimate of likely timescale of the project once approval is granted to include the following:

- Acquisition of site.
- Design.
- Planning permission granted.
- Invitation of tenders.
- Start construction.
- Handover.

It is anticipated the timescales for the above would be 12/15 months following approval.

**10.0 Management Arrangements**

The proposed management structure would be provided from within existing NHS staff. It would include the following personnel:

- Locality Director, Blaenau Gwent.
- Clinical Director, Blaenau Gwent.
- Representative from Welsh Health Estates.
- Corporate Estates Planning to include:
  - Head of Capital Planning.
  - Assistant Director of Planning.
## Appendix 1

### EBBW VALE PRIMARY CARE RESOURCE CENTRE SCHEDULE OF ACCOMMODATION

**GENERAL MEDICAL SERVICES**

<table>
<thead>
<tr>
<th></th>
<th>Current</th>
<th>Projected</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patient List Size</td>
<td>5970</td>
<td>8000</td>
<td></td>
</tr>
<tr>
<td>Likely Population Growth</td>
<td>1872</td>
<td>2200</td>
<td></td>
</tr>
<tr>
<td>GP Training</td>
<td></td>
<td></td>
<td>Not at present but aspire to be.</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>No of Rooms</th>
<th>Area M²</th>
<th>Total Area M²</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Clinical Areas</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consultation Rooms (GP and Nurses)</td>
<td>7</td>
<td>15</td>
</tr>
<tr>
<td>GP Trainer Consultation Room</td>
<td>1</td>
<td>20</td>
</tr>
<tr>
<td>GP Registrar Rooms</td>
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<td>15</td>
</tr>
<tr>
<td>Treatment Rooms</td>
<td>2</td>
<td>20</td>
</tr>
<tr>
<td>Minor Ops Suite</td>
<td>1</td>
<td>20</td>
</tr>
<tr>
<td>Shared</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Phlebotomy/HCA Room</td>
<td>1</td>
<td>10</td>
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<table>
<thead>
<tr>
<th>No of Rooms</th>
<th>Area M²</th>
<th>Total Area M²</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support Spaces</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dirty Utility</td>
<td>1</td>
<td>10</td>
</tr>
<tr>
<td>Clean Utility</td>
<td>1</td>
<td>10</td>
</tr>
<tr>
<td>Specimen WC</td>
<td>1</td>
<td>4.5</td>
</tr>
<tr>
<td>General Storage</td>
<td>1</td>
<td>20</td>
</tr>
<tr>
<td>Cleaners Room</td>
<td>1</td>
<td>10</td>
</tr>
<tr>
<td>Clinical Waste / Sharps Store</td>
<td>1</td>
<td>10</td>
</tr>
<tr>
<td>Shared</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Server Room</td>
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<table>
<thead>
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<th>No of Rooms</th>
<th>Area M²</th>
<th>Total Area M²</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Public Spaces</strong></td>
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<td></td>
</tr>
<tr>
<td>Reception point</td>
<td>1</td>
<td>12</td>
</tr>
<tr>
<td>Reception Interview room</td>
<td>1</td>
<td>7</td>
</tr>
<tr>
<td>Waiting Area</td>
<td>1</td>
<td>75</td>
</tr>
<tr>
<td>Patient WC's Male</td>
<td>2</td>
<td>8</td>
</tr>
<tr>
<td>Patient WC's Female</td>
<td>2</td>
<td>8</td>
</tr>
<tr>
<td>1 of each required on each floor</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patient WC for disabled</td>
<td>2</td>
<td>4.5</td>
</tr>
<tr>
<td>Staff Toilets</td>
<td>2</td>
<td>4</td>
</tr>
<tr>
<td>1 male and 1 female</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff disabled WC</td>
<td>1</td>
<td>4.5</td>
</tr>
<tr>
<td>Baby Change/Feeding</td>
<td>1</td>
<td>4.5</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>No of Rooms</th>
<th>Area M²</th>
<th>Total Area M²</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ADMINISTRATION SPACES</strong></td>
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<td></td>
</tr>
<tr>
<td>Practice Manager</td>
<td>2</td>
<td>9</td>
</tr>
<tr>
<td>Administration Office 1</td>
<td>6</td>
<td>5.5</td>
</tr>
<tr>
<td>Records Area</td>
<td>1</td>
<td>16</td>
</tr>
<tr>
<td>Library/Meeting Room</td>
<td>1</td>
<td>15</td>
</tr>
<tr>
<td>Staff Common Room</td>
<td>1</td>
<td>20</td>
</tr>
<tr>
<td>Staff Changing, WC, Showers, Lockers (Male)</td>
<td>2</td>
<td>12</td>
</tr>
</tbody>
</table>

**Total GMS area: 562.5**

**28% circulation: 157.5**

**Total: 720.0**
## SCHEDULE OF ACCOMMODATION - EBBW VALE COMMUNITY SERVICES AND SOCIAL SERVICES (NON GMS)

<table>
<thead>
<tr>
<th>Room</th>
<th>Clinic</th>
<th>Size</th>
<th>Shared</th>
<th>Comments</th>
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</thead>
<tbody>
<tr>
<td>Consulting Room 1</td>
<td>Podiatry</td>
<td>15</td>
<td></td>
<td>Requires sluice room</td>
</tr>
<tr>
<td>Consulting Room 2</td>
<td>Podiatry</td>
<td>15</td>
<td></td>
<td>Requires discrete walkway in order to view patients gait etc</td>
</tr>
<tr>
<td>Consulting Room 3</td>
<td>Audiology, Diabetic (Nurse Led), Childrens Speech and Language, Sure Start, Chatterbox</td>
<td>15</td>
<td>✓</td>
<td>Link these two rooms with observation window. Should not have any windows or sky light in the ceiling.</td>
</tr>
<tr>
<td>Consulting Room 4</td>
<td></td>
<td>15</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Consulting Room 5</td>
<td>Eye Clinic, Diabetic Retinopathy</td>
<td>20</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Diabetic Retinopathy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Consulting Room 6</td>
<td>Dental</td>
<td>20</td>
<td></td>
<td>Needs to accommodate a hoist</td>
</tr>
<tr>
<td>Lab Room</td>
<td>Dental</td>
<td>10</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dirty Room</td>
<td></td>
<td>7</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Clean Room</td>
<td></td>
<td>7</td>
<td>✓</td>
<td></td>
</tr>
<tr>
<td>Consulting Room 7</td>
<td>Sexual Health</td>
<td>15</td>
<td>✓</td>
<td>Requires 3 rooms for each clinic session</td>
</tr>
<tr>
<td>Treatment Room 1</td>
<td>Sexual Health</td>
<td>18</td>
<td>✓</td>
<td></td>
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<tr>
<td><strong>Pharmacy</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Dispensing area</td>
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<tr>
<td></td>
<td>Office</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>Independent Pharmacy</td>
<td></td>
<td></td>
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</tr>
<tr>
<td></td>
<td>Consulting Room</td>
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</tr>
<tr>
<td><strong>Staff Base</strong></td>
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<td></td>
</tr>
<tr>
<td>Office 1</td>
<td>District Nursing/LAC Nurse</td>
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<td></td>
</tr>
<tr>
<td>Office 2</td>
<td>Health Visitors</td>
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<td></td>
</tr>
<tr>
<td>Office 3</td>
<td>PC Counselling</td>
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<tr>
<td><strong>TOTAL</strong></td>
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<td></td>
</tr>
</tbody>
</table>