Subject: Intermediate Care Fund

<table>
<thead>
<tr>
<th>Summary or Issues of Significance</th>
<th>Intermediate Care describes a wide range of services which focus on prevention, rehabilitation, reablement and recovery. These services can help avoid unnecessary hospital admissions, inappropriate admission to residential care, as well as supporting early discharge from hospital.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>On the 17th January 2014 confirmation was received from Welsh Government regarding the creation of an all Wales Intermediate Care Fund (ICF) of £50million (non-recurring) to encourage integrated working between local authorities, health and housing. Funding is targeted at supporting older people, particularly the frail elderly, to maintain their independence and to be cared for in their own home.</td>
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<td></td>
<td>The total indicative allocation for North Wales is £12.1m, consisting of £3.58m capital and £7.16m revenue funding (non-recurring) and £1.37m against the Regional Collaboration Fund (which is already committed). The Fund has been allocated by Local Authority and is only available for 2014/15.</td>
</tr>
<tr>
<td></td>
<td>A regional proposal had to be submitted to Welsh Government by 7th March, led by Flintshire Local Authority (nominated lead). Whilst local authorities have been given the lead for the development of proposals, these had to be done in close partnership with BCUHB, and with the Housing, Third and Independent Sectors. All partners will have a critical role in delivering services associated with the Fund.</td>
</tr>
<tr>
<td></td>
<td>Welsh Government will provide confirmation of funding no later than 31 March 2014.</td>
</tr>
</tbody>
</table>

| Strategic Theme / Priority / Values / Francis Report recommendations addressed by this paper | Strengthened partnership working and responsibilities in the delivery of integrated working with a focus on prevention, locality working and care out of hospital, close to home; supporting admission avoidance and early discharge. |

| Relevant legislation or Standard for Health Services: | Setting the Direction Framework for Delivering Integrated Health & Social Care’ – For Older People with Complex Needs (Consultation document) Delivering Local Health Care Together for Health Sustainable Social Services for Wales Social Services & Well Being (Wales) Bill Intermediate Care Fund Guidance Standards for Health Services: Health Promotion, Protection and Improvement Citizen Engagement and Feedback Participating in Quality Improvement Activities |
### Evidence base or other relevant information to inform decision (e.g. risk assessment, consultation with others)

As part of the application process evidence of how the regional proposal will deliver benefits has had to be provided. Furthermore, each scheme put forward has considered the evidence available in terms of good practice and benefits.

Welsh Government require ongoing evidence to demonstrate the effectiveness of the proposals in relation to the Fund’s objectives.

On the 26th February, the Delivery Board received a SBAR report detailing potential risks and proposed mitigating actions which were approved.

### This section is mandatory due to legal requirements

**The Board and its Committees may reject papers/proposals that do not appear to satisfy the equality duty. See [http://howis.wales.nhs.uk/sitesplus/861/page/47193](http://howis.wales.nhs.uk/sitesplus/861/page/47193)**

1. Has EqIA screening been undertaken?  N  
   *(If yes, please supply a copy)*

2. Has a full EqIA been undertaken?  N  
   *(If yes, please supply a copy)*

3. Please state how this paper supports the Strategic Equality Plan Objectives:  
   The Welsh Government directives will support the requirements of the equality duty and as we develop local proposals these will support the Strategic Equality Plan Objectives.

4. Please include a justification if no EqIA has been carried out:  
   The regional proposal will result in the development of various projects which will support the delivery of new ways of working and the improvements to service capacity. A number of these will be subject to EqIAs.

### Recommendations:  
*(e.g. for Board approval or for noting)*

It is recommended that:

- The Board notes the progress to date in developing the ICF regional proposal and county based schemes
- The Board is kept informed of the delivery of the approved schemes and outcome measures.

### Author(s)

Clare Jones, Asst Director of Primary Care & Community Service Development

### Presented by

Geoff Lang, Acting Chief Executive

### Date of report

17th March 2014

### Date of meeting

27th March 2014
BCUHB
Intermediate Care Fund SBAR Report – March 2014

SITUATION

On the 17th January 2014 confirmation was received from Welsh Government regarding the creation of an Intermediate Care Fund (ICF) of £50million (non-recurring). The Fund is only available for 2014/15.

The aim of the Fund (as detailed in the guidance issued by Welsh Government) is to develop services that help to ‘avoid unnecessary hospital admissions, or inappropriate admission to residential care, as well as preventing delayed discharges from hospital’. Funding is targeted at supporting older people, particularly the frail elderly, to maintain their independence and to be cared for in their own home.

An indicative allocation has been made at a county level and a North Wales proposal had to be submitted to Welsh Government by 7th March, developed by a nominated lead Local Authority, working in partnership with BCUHB and each Local Authority.

BACKGROUND

Intermediate Care describes a wide range of services which focus on prevention, rehabilitation, reablement and recovery. These services can help avoid unnecessary hospital admissions, inappropriate admission to residential care, as well as supporting early discharge from hospital.

The key objectives of the Intermediate Care Fund are to:

- improve care coordination between social services, health, housing, third and independent sector, to focus on preventative care and to avoid unnecessary hospital admission or delayed discharge for older people, particularly the frail elderly;
- promote and maximise independent living opportunities (including ensuring increased provision of timely home adaptations) in response to referrals from health and care services;
- support recovery and recuperation by increasing the provision of reablement services (at home or through the provision of step-down / convalescence beds in the community setting).

The Fund can be used to build on existing good practice and increase the scale of provision of services. It can also be used as pump-prime funding to assist transformation and change and to test new models of delivery. The fund cannot be used to substitute existing funding streams; it must be used to support new or additional provision of services and ways of working.

The proposals therefore had to include how they will meet the following key criteria:

Integration - The Fund aims to encourage integrated working, so proposals should clearly demonstrate the role and contribution of all relevant partners within the region;
Transformational - The proposals should demonstrate a recognisable shift in the way...
services are delivered or in the ways the collaborating organisations operate. The impact must be on the long-term and achieving sustainable integrated services; **New/Additional** – The Fund must be used to support new or additional provision of services and ways of working. Proposals must clearly demonstrate the additionality that will be delivered and how this will be measured, particularly within the context of population outcomes;

**Deliver benefits** - The proposals should clearly highlight the benefits and outcomes for older people, particularly the frail elderly and those with complex health and social care needs, and also highlight how the provision of integrated services will be enhanced or developed within the region. This should include value for money, cost avoidance or savings as appropriate;

**Strategic** - The proposals should indicate alignment to the strategic aims of the Programme for Government and Sustainable Social Services. They should also demonstrate coherence with Single Integrated Plans;

**Well-managed** – Proposals should set out how delivery will be managed within a rigorous and transparent governance framework, with clear leadership accountabilities, milestones and progress measures.

The indicative allocation for North Wales is £12.1m, consisting of £3.58m capital, £7.16m revenue funding (non-recurring) and £1.37m against the Regional Collaboration Fund (which is already committed). This has been allocated by Local Authority as follows:

<table>
<thead>
<tr>
<th>Local Authority</th>
<th>Indicative Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Capital (£000)</td>
</tr>
<tr>
<td>Ynys Mon</td>
<td>377</td>
</tr>
<tr>
<td>Gwynedd</td>
<td>666</td>
</tr>
<tr>
<td>Conwy</td>
<td>729</td>
</tr>
<tr>
<td>Denbighshire</td>
<td>550</td>
</tr>
<tr>
<td>Flintshire</td>
<td>642</td>
</tr>
<tr>
<td>Wrexham</td>
<td>616</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>3,580</strong></td>
</tr>
</tbody>
</table>

Whilst Local Authorities have been given the lead for the development of proposals, these had to be prepared in close partnership with BCUHB, and with the Housing, Third and Independent Sectors. All partners will also have a critical role in delivering services associated with the Fund.

The development of the regional proposal was overseen by the newly formed North Wales Integrated Services Board (ISB). The Board has representation from all 6 Local Authorities, BCUHB, Public Health Wales and Housing with arrangements to co-opt independent and third sectors where appropriate. The Board is chaired by Flintshire Local Authority’s Director of Community Services and the Fund will be brokered by Flintshire on behalf of the Region. This forms part of reciprocal arrangements across North Wales for leading on regional initiatives.

BCUHB representatives on the Integrated Services Board are as follows:

Clare Jones – Asst Director Primary & Community Services Development
Ffion Johnstone – Associate Chief of Staff, Pharmacy & Medicines Management CPG
Proposals had to be submitted to Flintshire Local Authority for regional co-ordination by the 24th February and were reviewed at a meeting of the ISB on 28th February.

The final proposal provides a high level overview at a regional level and also lists the proposed schemes by each Local Authority. This was agreed and submitted on behalf of the region on the 7th March 2104.

Confirmation of funding by Welsh Government will be provided no later than 31st March 2014.

ASSESSMENT

Each Local Authority has nominated a lead senior officer from Adult Social Services to be responsible for developing the county proposals. Each lead has been working with respective BCUHB Site Managers and local CPG staff to develop their ideas and proposals.

The short timescale, non-recurring nature of the Fund, and county allocations, have created challenges in this process and our ability to coordinate robust regional proposals.

Identified risks and mitigating actions were therefore presented to the Delivery Board on the 26th February, and discussed at the ISB meeting on 28th February. These were further developed and will be reflected in a Memorandum of Understanding which will outline the principles by which the approved proposals will be implemented, monitored and evaluated.

Welsh Government and the ISB will be closely monitoring the implementation of the funded proposals and also coordinate the outcome measures and evaluation process.

Whilst there were inconsistencies in proposals across the region there are a number which can be linked under regional themes as follows, although some of these do not cover all counties:

- Additional adaptations, specialist equipment and telecare;
- Access to 7 day assessment and care, and additional weekend capacity;
- Dementia support in the community eg training current staff, Community Psychiatric Nurses (CPNs) in Enhanced Care;
- Overnight support eg Healthcare Support Workers;
- Short term access to care homes and extra care housing units for reablement, intermediate care support;
- Further development of well-being initiatives and risk stratification;
- Co-location of staff;
- Pharmacy support for intermediate care;
- Programme & project management support.
These fit well with the strategic direction of BCUHB as described in the draft Three Year Plan; to care for more people in their own homes, providing more care in ‘out of hospital’ settings, in localities and local communities, through further integration with Social Services and other partners. They will contribute to the delivery of a number of workstreams outlined in the three transformational programmes within the draft Plan, namely; ‘Getting the Basics Right’, ‘Pathways of Care’ and ‘Sustainable Services’.

The full detail of the submitted regional proposal is available and will be presented to the next meeting of the Community Services Partnership Forum on 8th May, chaired by the BCUHB Vice-Chair, along with a progress report.

RECOMMENDATIONS

It is recommended that:

- The Board notes the progress to date in developing the Intermediate Care Fund regional proposal and county based schemes;
- The Board is kept informed of the delivery of the approved schemes and outcome measures.